Following a series of bilateral meetings with key partners and discussions with Working Groups, the Executive Committee meeting focused on key issues for consideration for the development of the End Violence Partnership Strategy for 2022-24. Updates presented at the meeting also included progress highlights from priority Partnership initiatives, developments in the Together to #ENDviolence campaign, and the appointment of new Board Co-Chairs.

**DAY 1 (4 May 2021)**

The Executive Committee:

**Welcome, Agenda and Intro Remarks**

1. Welcomed new Executive Committee members representing the End Violence CSO Forum: Steve Miller (Save the Children), Eleanor Monbiot (World Vision), and Patricia Sainz (SOS Children’s Villages International).

2. Approved the minutes of the Executive Committee meeting held on 15-16 October 2020.

**Executive Director’s Update**

3. Noted progress against the Partnership’s headline priorities for 2021:

   a. growing the reach and impact of the priority initiatives;
   b. securing political and financial commitments through the Together to #ENDviolence global campaign and Solutions Summit Series;
   c. preparing the new End Violence Partnership for 2022-24;
   d. onboarding new Board Chairs; and
   e. mobilizing new financial resources.

4. Thanked two senior staff members leaving End Violence Secretariat – Sabine Rakotomalala (Pathfinding Lead) and Catherine Maternowska (Knowledge Lead) – for their significant contribution in the early years of the Partnership, and wished them well in their new roles within the end violence community.
Progress Updates: **Pathfinding**

5. Noted Pathfinding progress, including:

   a. an increase to 36 Pathfinding countries;
   b. planned and completed National Policy Dialogues and Together to #ENDviolence affiliate events; and
   c. opportunities to build on Partnership efforts on parenting, ending corporal punishment and INSPIRE implementation and scale-up.

6. Stressed the importance of:

   a. government accountability in Pathfinding countries;
   b. involving different sectors, including the health sector, in preventing and responding to VAC;
   c. implementing INSPIRE/evidence-based programmes;
   d. coordinating and working through partners at the country level (e.g. CSOs and UN country teams/UN interagency working group on ending VAC);
   e. embedding VAC in national development plans and priorities;
   f. learning from the experience of the five focus Pathfinding countries;
   g. following up on government commitments and re-engaging Pathfinding countries through high-level political outreach, possibly involving the new Board Co-Chairs; and
   h. collaboration with the INSPIRE Working Group.

7. Commended the Secretariat and partners involved in developing the prototype of the End Violence Country Dashboard as a monitoring tool to track country progress on ending VAC, and suggested adding in-country focal points and showing the “depth of accountability” of countries in the design of the Country Dashboard.

   **ACTION:** The Secretariat will further develop and test the prototype with selected country offices of partners for feedback on the Dashboard’s content and usability.

Progress Updates: **Safe Online**

8. Noted the findings of the Safe Online evaluation which identified the value proposition, effectiveness, achievements and sustainability of the Safe Online investment approach.

9. Welcomed the Partnership’s efforts in global convening and advocacy to protect children online.

10. Noted progress on Safe Online investments including:

    a. $11 million invested in technology solutions to tackle online CSEA;
    b. launch of the Technology Coalition Safe Online Research Fund, which will generate actionable insights for the technology industry;
c. targeted interventions to strengthen Safe Online National Centres in Cambodia and Colombia;
d. the UNICEF Venture Fund on child online protection; and
e. the upcoming Safe Online open call for proposals in October/November 2021.

11. Emphasized the broad scope of online violence and interlinkages of different types of violence happening online such as cyberbullying, recruitment of children in online terrorism, spread of hate speech targeting children, self-harm and suicide among others.

12. Highlighted the instrumental role of the Partnership in integrating the work to combat online CSEA into the wider ecosystem of violence prevention.

ACTION: Executive Committee members are invited to reach out to the Secretariat for an in-depth briefing on the Safe Online portfolio and how different forms of violence and abuse are being addressed by the work/programmes of partners and grantees.

Progress Updates: Safe to Learn

13. Welcomed Chloë Fèvre as the new Director for the Safe to Learn initiative.

14. Endorsed the principles, objectives and approach of the new Safe to Learn Strategy - built around collective, country-level action supported by global advocacy - and stressed the importance of:
   a. partners working together for impact at the country level;
   b. focusing on the accountabilities of ministries of education;
   c. finding the synergies across different agendas in education and building on what the education sector has done in violence prevention; and
   d. reaching the most vulnerable children including those who are out of school, returning to school, and in non-formal education settings.

15. Noted that the new strategy would be considered by senior officials from Safe to Learn coalition partners on 10 May 2021.

16. Noted that, as a joint initiative of the End Violence community and Education sector, oversight of Safe to Learn is provided by senior officials from the 14 Safe to Learn coalition partner organizations, supported by a technical group with experts from coalition partners. Many Safe to Learn partner organizations are also members of the End Violence Partnership Board and/or Executive Committee. Consideration is being given to strengthening partners’ accountability for action and also to the need for fiduciary oversight of future Safe to Learn investments from the End Violence Fund, which might necessitate establishing a Safe to Learn Working Group within the End Violence Partnership.
17. Noted progress of the Together to #ENDviolence global campaign and Solutions Summit Series, including:

   a. a successful launch event in December 2020;
   b. dozens of partner-led affiliate events ongoing around the world;
   c. national policy dialogues taking place in Pathfinding countries, to achieve consensus among national stakeholders on key areas of progress, gaps and priorities, informed by the Global Status Report; and
   d. the development of six global policy proposals calling for action and investment to: ban all forms of violence against children by 2030; equip parents and caregivers to keep children safe; make the internet safe for children; make schools safe; non-violent and inclusive; protect children from violence in humanitarian settings; and more investment, better spent.

18. Emphasized the importance of political engagement by Partnership members to help translate national policy dialogues into action, noting current challenges facing governments including COVID-19 and leadership transitions.

19. Noted the importance of meaningful involvement of children and young people in the Together to #ENDviolence campaign.

20. Noted that active involvement of partners including End Violence Executive Committee and Board members would be critical to the success of the Together to #ENDviolence campaign, including the forthcoming launch of the policy proposals via a Leaders’ Statement, and securing commitments for the end-of-series Leaders’ Event planned for the end of the year.

   ACTION: The Secretariat will produce a communications package, including a Leaders’ Statement, key messaging briefs, social media assets and a video to support wide dissemination and partner pick up and use of the policy proposals.

21. Asked that consideration be given to revising the sixth policy proposal related to children in humanitarian settings to use language more specific about ‘ending violence against children.’

DAY 2 (5 May 2021)

The Executive Committee:

Partnership Strategy 2022-24

22. Welcomed the clear strategy framing paper and ongoing consultation process to inform the development of the new strategy.
23. Acknowledged the simplicity and attractiveness of framing results and priorities using the environments where VAC happens, but also expressed concerns that framing by environments might limit the universality and inclusivity of the new strategy and/or risk being perceived as donor-driven.

24. Emphasized the criticality of increasing government ownership and accountability.

25. Emphasized the importance of resource mobilization and diversifying donor contributions for the Partnership to deliver against its strategy, and suggested an assessment of why funding for the comprehensive, national action remains underfunded.

26. Emphasized the need to:
   a. incorporate SDG 16.2/Agenda 2030 in the vision, mission or impact statement;
   b. unpack ‘targeted investments’ to encompass the broader investment case for EVAC and financial resources needed for the EVAC community as a whole;
   c. frame the strategy to include a holistic approach to ending violence against children, including the most vulnerable children;
   d. avoid focusing or singling out specific types of violence, e.g. CSEA;
   e. emphasise a whole of society approach as a key driver of change instead of simply a multisectoral collaboration with partners;
   f. assume that VAC is measurable and therefore revise the impact statement to ‘reducing VAC’ instead of ‘achieving significant and measurable improvements...’;

   **ACTION:** CDC, Government of Sweden, Together for Girls, UNICEF and WHO to meet and consider a possible impact target for the Partnership.

   g. include a measurable impact target in the strategy, as well as reach;
   h. revise the mission statement by changing the word ‘safer’ to ‘safe’;
   i. consider how best to involve and incorporate the views of Pathfinding countries, survivors, children and youth in the development of the new strategy;

   **ACTION:** UNICEF, World Vision and WHO to convene and coordinate the consultation with Pathfinding countries; Together for Girls with survivors; and the CSO Forum (Save the Children) with children and youth. The Secretariat will follow up with all involved to consider the process, content and timeline for these consultations.
j. be clear on what can be achieved during the three-year strategy period, as part of the longer-term pathway to 2030;

k. incorporate children as agents of change;

l. incorporate the INSPIRE strategies; and

m. incorporate the Together to #ENDviolence policy proposals.

**UPDATE:** A revised outline of the new End Violence Partnership Strategy was approved by the Board on 25 May 2021 incorporating the recommendations of the Executive Committee. The timeframe below summarises the strategic planning process and next steps:

<table>
<thead>
<tr>
<th>Timeframe</th>
<th>Actions</th>
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<tbody>
<tr>
<td>June-July</td>
<td>• Consultations with governance members and key partners continue</td>
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<tr>
<td></td>
<td>• <strong>Draft strategy prepared</strong> – including brief situation analysis, lessons learned, and updated theory of change – and shared with Executive Committee for inputs</td>
</tr>
<tr>
<td>August-September</td>
<td>• Consultations with governance members and key partners continue</td>
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<tr>
<td></td>
<td>• <strong>Results framework drafted</strong> – with outcomes, targets and indicators for the Partnership and Secretariat – discussed and agreed with Working Groups and key partners</td>
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<tr>
<td></td>
<td>• Monitoring and reporting tools developed</td>
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<td></td>
<td>• Initial work to prepare costed <strong>3-year business plan</strong> for Secretariat</td>
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<tr>
<td>October-November</td>
<td>• New strategic plan and costed business plan finalised and approved by all governing bodies</td>
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**People, Finance and Resource Mobilisation**

27. Recognized the challenges faced by the Secretariat in the previous year, with financial constraints prompting a significant streamlining of the Secretariat team.

28. Welcomed generous new funding of over $19 million received from the Carlson Family Foundation, Technology Coalition, Ignite Philanthropy and the governments of Japan, Sweden and the UK.
29. Noted the improved financial situation and outlook for 2021, and the expectation that the Secretariat would have sufficient funds to support Partnership operations throughout 2021 and most of 2022.

30. Acknowledged that despite recent success in mobilising new resources, the need remains for additional multi-year, unrestricted funding to ensure the long-term sustainability of the Partnership, and introductions and endorsements by Executive Committee members with potential new donors are always welcome.

31. Noted that the new Partnership strategy and the costed business plan that will accompany it will support longer-term resource mobilization efforts, in which the new Board Co-Chairs would also play a role.

**Governance**

32. Welcomed the appointment of the new Board Co-Chairs Helle Thorning-Schmidt and Joy Phumaphi and noted initial discussions had been held on advocacy priorities, resource mobilisation, the new Partnership strategy, and refreshing and activating the Board.

33. Agreed to hold a sub-group meeting to discuss further expansion of the Executive Committee, as per the outcome of the Business Model Review in 2020.

**ACTION:** Secretariat to schedule a meeting of the sub-group in due course.

34. Approved the Governance Document with changes in the items on the delegation of authority to the End Violence Executive Director and procedures for amending the document.

End Violence Secretariat, July 2021
ANNEX A: LIST OF PARTICIPANTS

Executive Committee Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
<th>Observer/Deputy</th>
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<tbody>
<tr>
<td>1 Charlotte Coles</td>
<td>UK FCDO</td>
<td>Martin Niblett</td>
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<tr>
<td>2 Iain Drennan</td>
<td>WPGA</td>
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<tr>
<td>3 Kul Gautam</td>
<td>Independent expert</td>
<td></td>
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<tr>
<td>4 Maureen Greenwood-Basken</td>
<td>Wellspring Philanthropic Fund</td>
<td>Don Cipriani</td>
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<td>5 Etienne Krug</td>
<td>WHO</td>
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<tr>
<td>6 Daniela Ligiero</td>
<td>Together for Girls</td>
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<tr>
<td>7 Amanda Melville</td>
<td>UNHCR</td>
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<tr>
<td>8 Jim Mercy</td>
<td>CDC</td>
<td>Greta Massetti</td>
</tr>
<tr>
<td>9 Steve Miller</td>
<td>CSO Forum / Save the Children, South Africa</td>
<td>Bill Bell</td>
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<tr>
<td>10 Najat Maalla M’jid</td>
<td>UN SRSG VAC</td>
<td>Andrew Claypole</td>
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<tr>
<td>11 Eleanor Monbiot</td>
<td>CSO Forum / World Vision</td>
<td>Tamara Tutnjevic</td>
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<tr>
<td>13 Joan Nyanyuki</td>
<td>Africa Child Policy Forum</td>
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<tr>
<td>14 Christian Papaleontiou</td>
<td>UK Home Office</td>
<td>Victoria Jepson</td>
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<tr>
<td>15 Patricia Sainz</td>
<td>CSO Forum / SOS Children's Villages Int'l</td>
<td>Madeleine Cruz</td>
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<tr>
<td>16 Karin Strandås</td>
<td>Government of Sweden</td>
<td>Anna Nordlander</td>
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<tr>
<td>17 Howard Taylor</td>
<td>End Violence Executive Director</td>
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<tr>
<td>18 Sanjay Wijesekera</td>
<td>UNICEF</td>
<td>Stephen Blight</td>
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End Violence Secretariat

1. Ace Aceron, Planning, Monitoring and Reporting
2. Sally Burnheim, Deputy Director/Fund Chief
3. Cassia Carvalho, Pathfinding
4. Chloë Fevre, Safe to Learn
5. Andrew Hassett, Communications (and Solutions Summit)
6. Marija Manojlovc, Safe Online
7. Catherine (Kati) Maternowska, Knowledge
8. Hazel Mills, Executive Assistant
9. Sabine Rakotomalala, Pathfinding
10. Serena Tommasino, Safe Online