GLOBAL PARTNERSHIP TO END VIOLENCE AGAINST CHILDREN  
Executive Committee Meeting, 7-8 November 2019, New York  

SUMMARY  

The Executive Committee:  

1. Reconfirmed the role of the Partnership is to help deliver of SDG 16.2.  

2. Emphasized the importance of delivering as a Partnership, and within that the role of the Secretariat is to convene partners, strengthen communication and choose roles where no partners are active.  

3. Agreed the centrality of country engagement and impact, including through:  
   a. supporting and engaging all Pathfinding countries;  
   b. providing enhanced support to 5 Pathfinding countries to show proof of concept; and  
   c. taking a geographical lens to integrate the work and investments in Pathfinding, Safe to Learn and Child Online Safety (as far as practical) for overall geographical impact.  

4. Commissioned further work to clarify roles and responsibilities of the Secretariat and partners in country engagement, and to prepare country-specific plans for the 5 focus Pathfinding countries.  

5. Prioritized the need for the Business Model Review to clarify the relationship between the Partnership and Fund, including the positioning, governance and underlying business model.  

6. Expressed concern that preparatory work for the 2020 Solutions Summit was not further advanced, and given the lack of progress with the UAE, recommended postponing the Summit. Also recommended that the Secretariat raise these concerns immediately with the UAE Government (as Summit co-host).  

7. Noted the Secretariat’s forecast budget deficit for 2020 and the lack of available flexibility in reallocating resources; requested that existing resources (including staff) be aligned as far as possible with agreed priorities; and asked that the final budget for 2020 be shared with the Executive Committee when it was ready (in Q1 2020).  

8. Welcomed the proposed increase in capacity to support country engagement.  

9. Agreed the proposed approach to resource mobilization, noted the need for more active engagement of those in the Partnership’s governing bodies, and asked three Executive Committee members to work with the Secretariat to finalize the Partnership case for support.  

10. Approved an indicative calendar of Board and Executive Committee meetings in 2020.
MINUTES
(with updates on key actions, as at 14 February 2020)

1. Welcome, introductions and framing remarks

Executive Committee Chair, Daniela Ligiero, opened the meeting and welcomed Lilian Schopfer (representing the Swiss Government), Najat Maalla M’jid (Special Representative of the UN Secretary General on Violence Against Children), Karin Strandas (Government of Sweden) and Christian Papaleontiou (UK Home Office) to their first Executive Committee meeting (please see Annex 1 for the full list of participants).

The Executive Committee approved the minutes of the May 2019 Executive Committee Meeting.

2. Building a Partnership for All

Jeremy Shiffman and Yusra Shawar (Johns Hopkins University) and David Steven (New York University) shared perspectives on common challenges that global networks and movements face, and a summary of progress, opportunities and challenges ahead for the SDG16.2 community.

Their assessment of the End Violence Partnership and the discussion that followed suggested that while good initial progress had been made, further consideration should now be given to problem definition, positioning, governance, coalition-building with other SDG communities, the identification of champions, meaningful involvement of young people, and measuring and communicating impact.

**UPDATE**

The issues raised in this session are being taken into account within ongoing workstreams, including:

- the clarification of roles and responsibilities for country engagement;
- options emerging from the Business Model Review;
- initial planning for Solutions Summit 2020;
- plans and materials being prepared to support Resource Mobilization; and
- the development with partners of common language and messaging for advocacy.

A cross-cutting priority for the Secretariat team is to work – and be seen to work – with, for and through partners.

3. Executive Director’s Update
Executive Director Howard Taylor summarized progress in the first 3 years of the Partnership, selected highlights since the Executive Committee meeting in May 2019, and opportunities ahead. He emphasized the pressing need to: clarify the roles and responsibilities of the Secretariat and partners in country engagement; agree the relationship between the Partnership and Fund; and evolve the governance of the Partnership and Fund. He proposed:

- moving to a ‘whole-of-Partnership’ geography-led approach, building a Partnership for all beyond the priority initiatives being supported by the Secretariat and Fund, and being strategic about how all partners collectively support progress in selected geographies;
- making the End Violence Fund more central to operations and to resource mobilization, with new windows to support Pathfinding and Safe to Learn;
- re-organizing the Secretariat team to better support a whole-of-Partnership geography-led approach, and building additional capacity for country engagement;
- developing a results/impact narrative to show the value-add of the Partnership and the Secretariat, and using it to communicate progress across the Partnership and to mobilize new resources from a more diverse group of donors; and
- streamlining and better leveraging the Partnership’s governing bodies and making sure that the Partnership’s governing bodies can absorb new partners and donors.

The Executive Committee welcomed these proposals and noted that:

- the role of the Partnership is to help deliver SDG 16.2;
- Partnership impact at country-level was critical, in support of government-led/nationally owned processes;
- partners should agree a division of labor for country engagement and be more accountable for delivery;
- governing body members should more actively advocate on EVAC and champion the Partnership and Fund;
- data, evidence and learning could be enhanced, with a focus on gender issues; and
- further discussion was needed about the role and positioning of the End Violence Fund.

**UPDATE**

- Work to agree a generic division of labor for country engagement is nearly complete, and specific plans are now being prepared for 5 ‘focus’ Pathfinder countries.

- The Secretariat is engaging governing body members in a more strategic and coordinated way to support delivery of the Partnership’s agreed priorities. 2020 planning meetings have been held with the Office of the UNSRSG and with UNICEF, and further sessions with others are planned, including with the CSO Forum.
The Secretariat team recently reorganized to better support a ‘whole-of-Partnership’ approach with a focus on geographical impact, and is currently recruiting additional capacity to strengthen country engagement.

4. Vision, Mission and Unique Value of the End Violence Partnership

Howard Taylor summarized proposed changes to the Partnership’s Theory of Change (ToC), which the Secretariat had revisited as requested previously by the Executive Committee. The proposed changes (summarized in the meeting pre-read) were intended to: make sure that the priority initiatives are fully aligned with the ToC; to increase the utility of the ToC as a management tool and progress tracker; and to help inform a better impact story that would more clearly demonstrate results attributable to the Partnership.

Accompanying the proposed changes to the ToC were updated assumptions, including:

- reaching new audiences with a compelling narrative on EVAC will grow and diversify the Partnership and mobilize significant new action;
- EVAC depends on making effective links to other SDGs and making EVAC matter for Agenda 2030;
- inspiring country-level commitments and action in many countries, and demonstrating proof of concept in a few of them, is essential to growing the movement, mobilizing new resources and accelerating progress;
- mobilizing resources for the End Violence Fund is mobilizing resources for the EVAC field, and is an efficient, effective and attractive (to donors) pooled funding mechanism;
- EVAC partners have clear roles and agreed ways of working together globally, regionally and in-country; and
- members of the Partnership’s governing bodies actively support delivery.

The Executive Committee welcomed the proposal to modify some language in the ToC to better align it better with the strategic objectives, and advised that any update to the ToC should:

- retain the original vision for the Partnership;
- reflect further on the use and the users of the ToC;
- incorporate the ToC in the broader communication strategy;
- retain the outcome on mutual accountability;
- balance short-term and long-term change;
- consider whether ‘safe and secure’ was the best way to describe the desired outcome for children;
- convey a sense of urgency in the Partnership’s work;
- take the opportunity to align all efforts behind implementing INSPIRE;
- balance the need to focus (e.g. on Pathfinders) with opportunism; and
be cognizant of the urgent need to grow and diversify donors to the Partnership/Fund, and for governing body members to champion resource mobilization for all of the priority initiatives.

Given significant other demands on the Secretariat, the Executive Committee proposed that the Secretariat should move forward informed by the discussion, but that it should consider whether further work to update the ToC was a high priority at the current time.

**UPDATE**

The issues raised in this session are being taken into account within ongoing workstreams, but the ToC is not being updated at the current time, given other more pressing priorities.

5. **End Violence Fund**

Chair of the Fund Steering Committee (FSC), Iain Drennan, shared a readout of the FSC meeting held on 5-6 November 2019. He highlighted the progress of the new Safe to Learn window of the Fund, Japan’s contribution for children in humanitarian settings, and the results of investments in child online safety. He emphasized the need to increase and diversify financial contributions.

The Executive Committee:

- suggested that to enhance the Fund’s work it would help to have a value proposition that matches donor interest and priorities;
- emphasized the need to support integration across the different Fund windows;
- requested that the FSC consider including a CSO representative;
- noted that Christian Papaleontiou (UK Home Office) would shortly succeed Iain Drennan as FSC Chair; and
- thanked Iain Drennan for his work as FSC Chair and looked forward to working with him in his forthcoming role as Executive Director of the newly independent WePROTECT Global Alliance.

**UPDATE**

- Options emerging from the Business Model Review are expected to enhance the value proposition of the Fund as a critical part of the Partnership’s infrastructure. Avoiding
siloing and actively supporting integration across the priority initiatives and their respective Fund windows is an ongoing priority.

- The request to consider a CSO representative on the Fund Steering Committee is on hold, pending the imminent outcome of the Business Model Review.

- 320 applications were received for the current Child Online Safety funding round. Applications are now being shortlisted prior for more detailed proposal development and then decision by the Fund Steering Committee.

- Around 30 organizations, mainly those in the Safe to Learn coalition and CSO Forum, were invited to apply for funding in the first call for proposals from the newly opened Safe to Learn window of the Fund (with generous financial support from DFID/UK and the Swiss Government).

6. Update on priority initiatives

Secretariat team members gave brief updates of progress on the priority initiatives (Pathfinding, Safe to Learn, Child Online Safety - and also on Data, Evidence and Learning).

6.1 Pathfinding (introduced by Sabine Rakotomalala)

- There are now 28 Pathfinding countries and cities, with Colombia, Cambodia, Zimbabwe and Burkina Faso joining recently.
- The consultancy on country engagement modalities in Pathfinding countries has been completed. Key findings indicate that clarity is needed on expectations, roles and responsibilities, and on the value-add of various stakeholders (see section 7).
- Discussions have been initiated with 9 Pathfinding countries (Cambodia, Canada, Cote D’Ivoire, Honduras, Jamaica, Mongolia, Nigeria, the Philippines, and Uganda). Country support missions have helped equip practitioners and bring together key stakeholders in these countries, which have been both successful and challenging given the dynamic political environments and financing issues required for mobilizing field support. Consideration is being given to reducing the number of focus countries to 5-6 to allow for more in-depth support to accelerate progress.
- The first INSPIRE Implementation Jamboree convened around 150 violence prevention policy-makers, practitioners and advocates in Kampala, Uganda, focused on using evidence and experience to inform programme adaptation and scale-up.
- The Secretariat is working closely with the INSPIRE working group to encourage focus (and funds) on the Pathfinding countries.
- The End Violence Humanitarian Strategy has been operationalized in relevant Pathfinding countries.
The Civil Society Forum to End Violence against Children (CSO Forum) recently produced a report on the collective actions of civil society to end all forms of violence against children in six Pathfinding countries: El Salvador, Indonesia, Paraguay, Peru, Philippines and South Africa.

**UPDATE**

- In January 2020, France became the 29th Pathfinder.
- The INSPIRE working group recently agreed to align its work in 2020 to support progress in the 5 focus Pathfinder countries.
- Work to agree a division of labor for country engagement is nearly complete, and specific plans are now being prepared for the 5 focus Pathfinder countries.

6.2 **Safe to Learn** (introduced by Emma Green)

- The coalition of Safe to Learn partners has continued to grow, programmatic tools are now ready for piloting, communication assets have been developed, a successful Leaders event was held resulting in commitments and actions, more countries have endorsed the Call to action, and a new Safe to Learn window of the End Violence Fund will shortly be active.
- Safe to Learn coalition partners are co-creating a strategic roadmap which will guide the initiative over the coming years and ensure that it has maximum impact for children in-country, leveraging the comparative advantage of each partner and harnessing the potential of a partnership approach to end violence against children in and through schools. The roadmap will be co-owned by Safe to Learn partners and will set out in detail what each individual organization is doing to achieve the objectives and vision of the Safe to Learn initiative, as well as how partners can work collectively to end violence in and through schools. The roadmap will address a number of additional areas including: financing, advocacy messages, stakeholder mapping, gender and marginalized children, as well as looking at gaps in research, learning, evidence and action.
- Outreach to countries is underway to secure more endorsements of the Call to Action.
- Communication and reference materials have been produced (available on the End Violence website) to raise awareness, catalyze action and mobilize resources for Safe to Learn. The Secretariat also supported dissemination of the WHO Handbook on School-based Violence Prevention and participated in a related webinar with colleagues from WHO, UNICEF, and UNESCO.
- UNICEF has completed work on a Global Programmatic Framework which will be an adaptable template guide for implementing partners in designing Safe to Learn interventions at the country level.
The Safe to Learn Strategic Roadmap (shared with the Executive Committee by email on 20 December) has now been finalized and is moving to implementation by all coalition partners.

6.3 Child Online Safety (introduced by Marija Manojlovic)

The work on Child Online Safety has advanced on multiple fronts:

- Advocacy, convening and external engagement: harnessing the network of the End Violence grantees, partners and other actors as a source of evidence, solutions, learning, knowledge and stories to influence key global policy debates.
- Generating knowledge, data and evidence: Disrupting Harm, a US$6.6 million data collection and research project on online CSEA, is taking shape in 14 countries across Southern and Eastern Africa and Southeast Asia. We are considering the ways in which we can use this opportunity to accelerate the progress and commitments on the wider End Violence agenda.
- Leveraging current investments to mobilize commitments to End Violence: Building on the successes of our current investments in online CSEA we are making new connections with governments and engaging them (as potential Pathfinders) on the need to develop comprehensive plans to tackle all forms of violence against children.
- Strengthening the network of grantees and partners: In the margins of the WePROTECT Global Alliance (WPGA) Summit in Addis Ababa (December 2019), we are organizing an inaugural End Violence Grantee Convening with focus on sharing, learning, networking and capacity building.
- Making new investments – 2019 Open call: On 5 September 2019, the Fund launched a US$13m open call for solutions that leverage existing and new technologies to prevent and combat online CSEA.

Over 400 delegates (including representatives from 93 countries) attended the WePROTECT/African Union Global Summit to Tackle Online Child Exploitation in Addis Ababa in December 2019. WePROTECT’s Global Threat Assessment 2019 and a new Global Strategic Response framework were launched, and new commitments were made. A report of the Summit is available upon request.
The inaugural End Violence Grantee Convening (immediately prior to the WePROTECT Summit) was a success, and the energy from the convening carried into the Summit. A report with lessons-shared and key takeways from the convening is being prepared and will be made available to Executive Committee members.

6.4 Data, Evidence & Learning

- Ongoing support for INSPIRE training (workshops, master classes and Jamboree).
- Plans to support development of an EVAC Knowledge Network, including development of an online Knowledge Platform.
- The End Violence Lab collaboration with the University of Edinburgh is up and running, bringing strong networks of academic input to support learning and capacity-building in Pathfinding countries.

6.5 Gender

- Ongoing work to improve gender-related advocacy and the promotion of gender-related measures wherever appropriate at the global and national levels.
- With thanks to funding from Global Affairs Canada, additional gender expertise will strengthen the gender responsiveness of the initiative.

7. Country Engagement

Sabine Rakotomala, Country Engagement Lead:

- summarized the findings and recommendations of the country modalities consultancy;
- proposed a smaller number of 5-6 focus Pathfinding countries: Cambodia, Canada, Colombia, Cote d’Ivoire, Uganda and the Philippines - according to the criteria previously agreed by the Executive Committee; and
- shared an initial template that the Secretariat and partners could complete to clarify their respective country engagement roles and responsibilities.

The Executive Committee:

- welcomed the findings and recommendations of the country modalities consultancy;
- agreed in principle with the proposed smaller group of focus countries (Cambodia, Colombia, Cote d’Ivoire, the Philippines and Uganda + Canada), noting that the concept of focus countries was for internal use only; and
• agreed that a Working Group of Executive Committee members\(^1\) should work with the Secretariat to quickly develop a generic ‘roles and responsibilities’ matrix.
• agreed that the Secretariat would work with the Working Group and in-country partners to develop forward-looking plans for these 5 countries
• agreed that the Secretariat would outline a process for developing these plans, and that it would primarily be driven by in-country partners.
• agreed that as far as possible existing resources—including political capital, staff and leadership representation should be prioritized on these countries.

**UPDATE**

The Country Engagement Working Group met on 19 December 2019 to discuss an updated matrix summarizing the roles and responsibilities of the Secretariat and partners. The Working Group commissioned further edits to the generic matrix and accelerated work on country-specific plans for the focus countries, which would bring the generic matrix to life. The upstream role of the Secretariat was emphasized, with country coordination groups taking the lead in-country, including CSO focal points.

The updated matrix was shared with the Working Group on 11 February 2020, and is annexed to these minutes (Annex 3). Taking the annexed matrix as the starting point, country-specific plans are now being prepared by in-country partners for the 5 focus countries in close collaboration with in-country partners. We expect initial versions of these plans to be ready by the end of February. The next check-in call for the Country Engagement Working Group is being scheduled for March.

Other related recent developments:

• When it met in January 2020, the INSPIRE Working Group agreed that that collective work around adaptation and scale-up will take place in the 5 focus countries agreed by the Executive Committee, which should ensure additional support for programming scale-up.

• The CSO Forum and Secretariat have been working together to identify a civil society representative in each Pathfinding country, where this does not already exist. These CSO focal points will strengthen communication and facilitate dialogue between CSOs nationally, regionally with other countries, and globally with the CSO Forum and Secretariat.

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\(^1\)Etienne Krug (WHO), Daniela Ligiero (Together for Girls), Bidisha Pillai (CSO Forum), Debora Cobar (CSO Forum), Emily Travis (UK DFID), Amanda Melville (UNHCR), Kathleen Flynn-Dapaah, (Canada)
8. End Violence Summit 2020

Howard Taylor recalled that the objectives for the Solutions Summit 2020 (as agreed by the Board and Executive Committee earlier in 2019) were to:

- Energize and inspire the EVAC community
- Showcase solutions of what’s working to end violence against children
- Position EVAC as central to achieving other SDGs
- Raise awareness with new stakeholders that EVAC is right, smart and possible - and stimulate new political and financial commitments

He noted that planning discussions with the UAE Government had not progressed as far as expected following the Board’s approval in July 2019 of the UAE as co-host of Summit 2020, and that the Secretariat had very little funding available to contribute towards a Summit. The Summit was a Partnership Summit; while it would be delivered for, with and through partners, and the Secretariat would draw on the existing team capacity, some additional dedicated resources would be needed, whenever the Summit was held.

The Executive Committee expressed concern that there might now be insufficient time to prepare for the Summit with only a little over a year to the proposed dates in November 2020. They asked that this be conveyed to the UAE Government immediately, and noted the Summit should probably be postponed to 2021. If necessary, the Secretariat would need to consider alternate locations as well as timing, e.g. Geneva or a Pathfinding country.

**UPDATE**

As shared by email last month, follow-up with the UAE Government after the Executive Committee and the proposal to postpone the Summit meeting triggered a Summit workshop in Abu Dhabi in mid-December at which we made significant progress and mapped out a pathway to deliver an End Violence Summit in Abu Dhabi in November 2020. In conversations with the Executive Committee Chairs, as well as the Board Chair, and given the positive progress made, the decision was made to maintain the Summit in November 2020 as originally planned.

A successful Summit will only be delivered by the Partnership, including Pathfinding governments - we will need everyone’s help to succeed. We have already started reaching out to our partners, governing body members and potential new allies for your counsel, practical support and active participation on ‘the road to Abu Dhabi’.

Current priorities include:
• SAVE THE DATE: We expect the dates of the Summit to be 20-22 November 2020 in Abu Dhabi, and are awaiting final and formal confirmation from the President’s Office in the UAE. As soon as we have that we will inform all members of our governing bodies.

• ANNOUNCEMENT: Several options for announcing the Summit are in play, including in the margins of CSW in New York in March 2020. We will let you know as far as possible in advance of the announcement.

• RESOURCES: The UAE Government reconfirmed that they will generously cover the majority of in-country Summit costs. But we should not expect them to cover all costs of preparing for the Summit, and therefore will need to raise some additional resources, whether financial or in-kind. Critical here will be funding to support the representation of multiple actors and stakeholders in Pathfinding countries.

• ROAD TO ABU DHABI: We are putting together a calendar of events and moments throughout 2020 at which we can collectively build momentum, lay the foundation for commitments and highlight solutions to be shared in Abu Dhabi. With much already being planned by others to launch the Decade of Action on the SDGs, the Summit timing provides a great opportunity to champion a high-level 10-year plan of action for EVAC.

• SUMMIT TEAM: We are recruiting for a position within the End Violence Secretariat to lead planning and delivery of the Summit, and hope to have someone in post very soon. Thanks to Emily Travis (DFID) for representing the Executive Committee in the recruitment process.

• STEERING COMMITTEE: The intention is to have a Summit Steering Committee up and running as soon as possible, starting small with 6-8 people from our Board, Executive Committee and the UAE Government, and expanding later if/as necessary. We expect the first meeting/call of the Steering Committee to take place in late February/early March 2020. Ahead of the Steering Committee getting going, we will shortly be convening a call with some Executive Committee members to get initial input. We will ensure there is representation from across various constituencies, including civil society, in the Steering Committee. The Secretariat is following up with members of the Executive Committee who volunteered to be part of the Summit preparations.

9. **2020 Workplan, Budget and Staffing**

Howard Taylor and Sally Burnheim introduced the proposed 2020 Workplan, Budget and Staffing for the Secretariat, noting that:

• new resources had been successfully mobilized during 2019 for Safe to Learn and Child Online Safety;
the proposed 2020 Workplan, Budget and Staffing were not ‘zero-based’, i.e. they reflect the reality of donor support for specific priorities and for specific cross-cutting capabilities within the Secretariat;

subject to available funds, new capacity on country engagement was planned to be phased-in during 2020, starting with a senior lead and over time bringing in a small number of regionally-based representatives. In order to afford this, a small scaling-back in External Relations capacity was proposed;

a budget deficit for 2020 of around $2.8 million was projected, most of which was estimated funding-share for the Solutions Summit;

expenditure plans for 2020 would be finalized in early 2020, informed by direction from the Fund Steering Committee and Executive Committee meetings in November 2019, and as final budget figures become available when the books for 2019 are closed.

The Executive Committee:

acknowledged the scarcity of resources and the lack of flexibility in Secretariat and Fund finances, and that the Business Model Review should consider that as part of future arrangements;

welcomed the proposed increase in capacity to support country engagement; and

asked that the final budget for 2020 be shared when it was ready.

**UPDATE**

The Secretariat will shortly share with the Executive Committee an updated summary of the Workplan and Budget, and an initial look ahead to 2021.

In summary:

the Secretariat is operating on a very tight budget during 2020, starting the year with almost no dedicated resources for the Summit, and far fewer resources than desirable to support country engagement;

cost savings and efficiencies are being sought across the portfolio and team;

without new financial commitments during 2020, significant changes in approach will be required from Q1 2021; and

a key component of securing new financial commitments will be more active involvement of governing body members in championing the Partnership - and the Fund as an effective financing mechanism and a public good that benefits everyone.
10. Resource Mobilization

Matthew DeGalan and Rafael Hermoso (Investor Relations) summarized plans to grow transformative funding for the End Violence community, and secure operational support for the Secretariat to fulfil its convening, coordination and communications role on behalf of the Partnership. These involved:

- a fund-centric approach (attractive to donors);
- building an impact-based investor pitch around the agreed priorities (Pathfinding, Safe to Learn and Child Online Safety);
- advocacy support from partners to help grow and diversify donors; and
- upwards of 50% of the Executive Director’s time being devoting to resource mobilization.

They invited the Executive Committee to help mobilize resources through direct support to the Fund, leveraging their networks and connections; and specific support to catalyze new financial commitments at Summit 2020.

The Executive Committee:

- welcomed the Secretariat’s approach to and plans for resource mobilization;
- noted the need to mobilize civil society as advocates for additional resources; and
- agreed that Maureen Greenwood-Basken, Jim Mercy and Assefa Bequele would work with the Secretariat to review the Partnership’s case for support, including the elevator pitch and key messages (noting that this might evolve pending the results of the ongoing Business Model Review).

**UPDATE**

- Work is progressing on the case for support, built around Pathfinding, Safe to Learn and Child Online Safety.
- Resource mobilization plans for 2020 are inextricably linked to planning for the Summit as a destination moment for new commitments to be announced. With that in mind, outreach to governing body members and partners for specific support will begin soon.
- the Resource Mobilization team is being strengthened by redeployment of existing staff and with new support-level capacity.

11. Governance
The Executive Committee agreed to a cadence of meetings and calls in 2020 (detailed below with specific dates and locations where those are now known):

<table>
<thead>
<tr>
<th>WHEN</th>
<th>WHERE</th>
<th>WHAT</th>
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<tbody>
<tr>
<td>17 Jan</td>
<td>Call</td>
<td><strong>Executive Committee</strong> Business Model Review (BMR) Working Group</td>
</tr>
<tr>
<td>28 February</td>
<td>New York + Dial-in</td>
<td><strong>Executive Committee</strong> half-day meeting/call to consider BMR recommendations <em>Option of gathering in person for those able to be in New York</em> (Fund Steering Committee invited to join)</td>
</tr>
<tr>
<td>2 April</td>
<td>Call</td>
<td><strong>Board</strong> call to consider BMR recommendations <em>Possibly to also include a Summit 2020 briefing</em></td>
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<tr>
<td>30 April – 1 May</td>
<td>London</td>
<td><strong>Executive Committee</strong> 2-day meeting <em>Likely preceded as usual by a Fund Steering Committee meeting</em></td>
</tr>
<tr>
<td>17 July</td>
<td>New York</td>
<td><strong>Board</strong> meeting in the margins of the HLPF (7-16 July)</td>
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<tr>
<td>date</td>
<td>tbc</td>
<td><strong>Executive Committee</strong> call focused on Summit 2020 final preparations</td>
</tr>
<tr>
<td>Sept/Oct</td>
<td>New York</td>
<td><strong>Board and Executive Committee</strong> meetings in the margins of Summit 2020</td>
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<tr>
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<td><strong>Board and Executive Committee</strong> meetings in the margins of Summit 2020</td>
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<tr>
<td>Nov</td>
<td>Abu Dhabi</td>
<td><strong>Board and Executive Committee</strong> meetings in the margins of Summit 2020</td>
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ANNEX 1

MEETING PARTICIPANTS

1. Daniela Ligiero, Together for Girls
2. Etienne Krug, WHO
4. Assefa Bequele, Africa Child Policy Forum
5. Debora Cobar, Plan International
6. Iain Drennan, UK Home Office
7. Kathleen Flynn-Dapaah, Government of Canada
8. Najat Maalla M’jid, Special Representative of the United Nations Secretary-General on Violence against Children
9. Jim Mercy, Centers for Disease Control and Prevention
10. Amanda Melville, UNHCR (on behalf of incoming Deputy Director)
11. Bidisha Pillai, Save the Children India
12. Lilian Schöpfer, Government of Switzerland (on behalf of Nicole Ruder)
13. Karin Strandås, Government of Sweden
14. Emily Travis, UK DFID (on behalf of Alicia Herbert)
15. Cornelius Williams, UNICEF (on behalf of incoming Director of Programmes)
ANNEX 2

CONTEMPORANEOUS MEETING SUMMARY BY DANIELA LIGIERO

Role of the partnership is to help deliver on SDG 16.2

1. Deliver as a Partnership
   - Role of the secretariat is to support convening the partners
   - Overall Better engagement and use of partners
   - Strengthen communication
   - Lead & communicate from behind
   - Ensure staff and processes are in place to deliver
   - Choose roles where no partners are

2. Centrality of Country Work in Pathfinding Countries
   - Continued support and engagement of 28 countries
   - Deeper dive on 5 countries to show proof of concept
   - Better connect On-Line and Safe to Learn

3. Integration and focus
   - Continue to better integrate across initiatives
   - Use geography lens to better connect work-streams
   - Prioritize finding a way forward in terms of the relationship between the fund and the partnership
ANNEX 3

COUNTRY ENGAGEMENT
ROLES AND RESPONSIBILITIES OF THE END VIOLENCE SECRETARIAT AND PARTNERS

PURPOSE OF THIS DOCUMENT

Championing and supporting progress for children in-country is central to the work of the End Violence Partnership. This document, prepared by and for the End Violence Secretariat and Executive Committee, is intended to clarify how the Secretariat and key global partners will work together to collectively support the preparation, resourcing and implementation of national action plans to end violence against children.

As per direction from the Executive Committee, the Secretariat plays an upstream role, doing only those activities where it has demonstrable added value alongside global partners with extensive operational, programmatic and advocacy presence in-country.

This document is a working document and is not meant for public distribution.

BUILDING ON EXISTING PLATFORMS IN-COUNTRY

In most countries, national/sub-national coordination platforms for child protection, or for ending violence, already exist. Coordination across sectors and stakeholder groups enables everyone involved in addressing violence against children to contribute, united by common objectives and guided by a pragmatic division of labour that allows each organization to contribute according to its mandate, expertise and resources.

A National Action Plan, developed by the coordination group under the auspices of the government, serves as the reference for all stakeholders to resource, implement and monitor progress over time.

PREPARATION OF COUNTRY-SPECIFIC PLANS

This document intentionally does not include governments, as they – and the national coordination platforms they oversee - are intended beneficiaries of the support from global partners. This document is intended to inform country-specific planning among partners in order to maximize efficiencies and collective impact.

Country-specific planning will be led by in-country partners in support of national action plans, to determine country level activities, who is best-placed to coordinate them, and accountability for delivery.

GLOBAL SUPPORT

Requests for global support from the Secretariat should be: (1) discussed and agreed by the country coordination group; (2) endorsed by the Government and/or CSO focal person; and (3) submitted in due time to avoid ad hoc requests.

10th February 2020
### Engagement

<table>
<thead>
<tr>
<th>Activity</th>
<th>Secretariat</th>
<th>SRSG</th>
<th>UNICEF</th>
<th>UN agencies&lt;sup&gt;2&lt;/sup&gt;</th>
<th>CSOs</th>
<th>INSPIRE WG</th>
<th>Donors</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Catalyze initial Pathfinding discussion</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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</tr>
<tr>
<td>2. Advocate for/around an investment case (using existing data)</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>3. Develop the relationship with national Government (mainly in-country and led by in-country partners, also in New York/Geneva)</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>4. Request appointment of a Government and CSO Focal Point</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>5. Ensure that the Public Commitment is made</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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</tr>
<tr>
<td>6. Broker high-level engagement of actors at key milestones</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>7. Organize global/regional events in country as appropriate</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>8. Align Fund grantees</td>
<td>X</td>
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<tr>
<td>9. Ensure field presence for sustained advocacy</td>
<td>X</td>
<td>X</td>
<td>X</td>
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</tbody>
</table>

### Commitment

<table>
<thead>
<tr>
<th>Activity</th>
<th>Secretariat</th>
<th>SRSG</th>
<th>UNICEF</th>
<th>UN agencies&lt;sup&gt;2&lt;/sup&gt;</th>
<th>CSOs</th>
<th>INSPIRE WG</th>
<th>Donors</th>
</tr>
</thead>
<tbody>
<tr>
<td>10. Ensure the functioning of an effective and inclusive multi sectoral coordination group which meets regularly (min. twice annually)</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>11. Encourage mapping of relevant actors</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>12. Mobilize actors to ensure inclusion in the coordination group</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>13. Advocate for active engagement with children and youth</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<td>X</td>
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<tr>
<td>14. Keep VAC on UNCT Agenda</td>
<td>X</td>
<td>X</td>
<td>X</td>
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</tbody>
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### National Data Collection

<table>
<thead>
<tr>
<th>Activity</th>
<th>Secretariat</th>
<th>SRSG</th>
<th>UNICEF</th>
<th>UN agencies&lt;sup&gt;2&lt;/sup&gt;</th>
<th>CSOs</th>
<th>INSPIRE WG</th>
<th>Donors</th>
</tr>
</thead>
<tbody>
<tr>
<td>15. Advocate for quantitative and qualitative data collection (disaggregated by gender, age and displacement status)</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<sup>2</sup> WHO, UNHCR, UNESCO, UNODC, UN Women and World Bank
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<tbody>
<tr>
<td>16. Broker technical support for data collection and budgeting</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>17. Help mobilize resources for data collection</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>18. Report, as custodian on SDG 16.2, and other CP related targets</td>
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**National Action Plan (NAP)**

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<tbody>
<tr>
<td>19. Advocate for the development of a NAP which includes refugees, IDPs and migrant children</td>
<td>X</td>
<td>X</td>
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<tr>
<td>20. Help mobilize resources to develop and implement the NAP</td>
<td>X</td>
<td>X</td>
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**Implementation**

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<tr>
<td>21. Compile &amp; share promising interventions &amp; success stories</td>
<td>X</td>
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<tr>
<td>22. Facilitate exchange of expertise and knowledge between countries</td>
<td>X</td>
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<tr>
<td>23. Provide political and technical support to Nationally led INSPIRE events and encourage action</td>
<td>X</td>
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<tr>
<td>24. Participate in UN interagency &amp; joint programmes and policy forums</td>
<td>X</td>
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<tr>
<td>25. Support in-country policy dialogue with sector-wide approach</td>
<td>X</td>
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<tr>
<td>26. Ensure field presence for sustained programming</td>
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**Monitoring & Evaluation**

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<tbody>
<tr>
<td>27. Support governments to share progress against the NAP</td>
<td>X</td>
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<tr>
<td>28. Facilitate production of biennial progress report by providing the template and the parameters of the report</td>
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ANNEX 1. Key considerations

- Engagement of the End Violence Secretariat is expected to be intense at the start, less so after that, and then again more intense at the stage of reporting and sharing lessons learned. The Secretariat will not provide technical assistance.
- 2 of the 5 focus countries are dealing with a humanitarian crisis (i.e. Colombia and Uganda), so it is important that this dimension should be carefully considered as part of the in-country discussions.
- Communications on results in countries are based on the premise that End Violence is a convenor of multiple actors. Collective results will be showcased with partners’ contributions attributed as far as possible.
- The End Violence Partnership strives to rally partners behind national action plans, including donors in low and middle-income countries where available national resources are insufficient. Funds distributed via the End Violence Fund will also contribute towards the same goal in Pathfinding countries.
- The Secretariat will continue to support learning and exchanges across countries and build a regional component to the learning agenda and link it to existing regional inter-governmental processes.

ANNEX 2 Focus Countries

The Executive Committee agreed that five focus countries be proposed by the Secretariat. These countries are Colombia, Uganda, Cote d’Ivoire, the Philippines, and Cambodia, based on the criteria below. (NB: the selection of focus countries should be internal and not advertised).
1. Strong political will
2. Agreement on select key strategies for implementation
3. Dynamic and empowered local partners
4. A high likelihood of success within 2-3 years

ANNEX 3. Working Group Members

The EC agreed that a Country Engagement working group will include the following members:

1. Najat Maalla, SRSG VAC
2. Cornelius Williams, UNICEF
3. Etienne Krug, WHO
4. Daniela Ligiero, Together for Girls
5. Bidisha Pillai and Debora Cobar, CSO Forum
6. Emily Travis, UK DFID
7. Amanda Melville, UNHCR